



Scottish Borders  
Health and Social Care  
PARTNERSHIP

## MONTHLY REVENUE MANAGEMENT REPORT

**Summary**      **2017/18**      **At end of Month:**      **June**

	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Summary Financial Commentary
Joint Learning Disability Service	19,396	3,735	19,381	19,542	(161)	<p>Significant financial pressure across both health and social care functions again is being experienced, attributable to a range of factors:</p> <ul style="list-style-type: none"> <li>• Additional demand for both health and social care services</li> <li>• Slipped / Non-Delivery of planned savings across both delegated and set-aside healthcare functions</li> <li>• Shortfall in increased income contribution from SB Cares</li> </ul> <p>As mitigation, 4 avenues are proposed:</p> <ul style="list-style-type: none"> <li>• Scottish Borders Council will deliver additional savings from non-delegated services to offset SB Cares Shortfall</li> <li>• Social care funding should be directed to the remaining social care functions where pressure is experienced</li> <li>• A number of additional control measures have been introduced across delegated healthcare functions and within the large hospital</li> <li>• A recovery plan requires to be brought forward which will identify remedial measures across healthcare functions</li> </ul>
Joint Mental Health Service	15,850	3,727	15,757	15,895	(138)	
Joint Alcohol and Drug Service	1,006	121	1,006	1,006	0	
Older People Service	24,448	539	24,447	25,417	(970)	
Physical Disability Service	6,497	648	6,497	6,497	0	
Generic Services	80,165	17,400	80,246	84,211	(3,965)	
<b>Large Hospital Functions Set-Aside</b>	<b>18,978</b>	<b>6,200</b>	<b>19,893</b>	<b>24,085</b>	<b>(4,192)</b>	
<b>Total</b>	<b>166,340</b>	<b>32,370</b>	<b>167,227</b>	<b>176,653</b>	<b>(9,426)</b>	

## MONTHLY REVENUE MANAGEMENT REPORT



**Delegated Budget Social Care Functions**      **2017/18**      **At end of Month:**      **June**

	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Summary Financial Commentary
Joint Learning Disability Service	15,753	2,849	15,750	15,950	(200)	<i>Joint Learning Disability Service:</i> • Increased demand due to further young people transitioning to Adult Services (£200k)
Joint Mental Health Service	1,969	396	1,964	1,964	0	
Joint Alcohol and Drug Service	173	34	173	173	0	<i>Older People Service:</i> • Projected shortfall in delivery of increased Surplus Contribution from SB Cares (£463k)
Older People Service	24,448	539	24,447	25,417	(970)	• Ongoing increased number (23) of Residential Care Home beds above budgeted levels (£407k)
Physical Disability Service	6,497	648	6,497	6,497	0	• Increased demand for Housing with Care (£100k)
Generic Services	4,032	(2,039)	4,020	4,305	(285)	<i>Generic Services:</i> • Projected pressure within Borders Ability and Equipment Service (£285k)
<b>Total</b>	<b>52,872</b>	<b>2,427</b>	<b>52,851</b>	<b>54,306</b>	<b>(1,455)</b>	



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**Delegated Budget Healthcare Functions**      **2017/18**      **At end of Month:**      **June**

	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Summary Financial Commentary
Joint Learning Disability Service	3,643	886	3,631	3,592	39	Generic Services: •Nursing overspends in Community Hospitals (£400k) •AHP overspend related to saving non delivery of planned savings (£358k) •Shortfall on planned savings target in Prescribing (£1,567k) •Recurring savings carried forward from 2016/17 that will not be delivered in year with no alternative identified to date (£1,222k)
Joint Mental Health Service	13,881	3,331	13,793	13,931	(138)	
Joint Alcohol and Drug Service	833	87	833	833	0	
Older People Service	0	0	0	0	0	
Physical Disability Service	0	0	0	0	0	
Generic Services	76,133	19,439	76,226	79,906	(3,680)	
<b>Total</b>	<b>94,490</b>	<b>23,743</b>	<b>94,483</b>	<b>98,262</b>	<b>(3,779)</b>	



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## MONTHLY REVENUE MANAGEMENT REPORT

**Large Hospital Functions Set-Aside**      **2017/18**      **At end of Month:**      **June**

	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Summary Financial Commentary
<b>Accident &amp; Emergency</b>	1,997	633	1,958	2,543	(585)	<ul style="list-style-type: none"> <li>•Accident &amp; Emergency</li> <li>•Management of Risk and Medical Staffing costs</li> </ul>
<b>Medicine &amp; Long-Term Conditions</b>	11,633	3,833	11,726	14,162	(2,436)	<ul style="list-style-type: none"> <li>•Medicine &amp; LTC</li> </ul>
<b>Medicine of the Elderly</b>	6,020	1,734	6,209	7,380	(1,171)	<ul style="list-style-type: none"> <li>•Additional Nursing costs (£991k).</li> <li>•Non delivery of Savings (£433k)</li> </ul>
<b>Savings and Planned Actions</b>	(672)	0	0	0	0	<ul style="list-style-type: none"> <li>•Drug volume (£400k).</li> <li>•Medical staffing (£300k)</li> <li>•Supplies (£280k)</li> </ul>
<b>Total</b>	<b>18,978</b>	<b>6,200</b>	<b>19,893</b>	<b>24,085</b>	<b>(4,192)</b>	<ul style="list-style-type: none"> <li>•Medicine of the Elderly</li> <li>•Medical Agency costs associated with vacancies (£425k)</li> <li>•Non delivery of savings (£228k)</li> <li>•Nursing overspends related to patient dependency issues (bal)</li> </ul>